

**Bob Fryklund**, Chief Upstream Strategist, Energy, IHS Markit, has over 38 years of industry experience focusing on global upstream strategic leadership and has advised on many of industries most revolutionary projects over the last two decades. He has held various executive leadership positions at both majors and leading independents. A recognized Thought Leader on upstream oil and gas, he frequently speaks at key industry meetings, such as the World Economic Forum, CERAWEEK by IHS Markit, the Offshore Technology Conference, APLA, and the American Association of Petroleum Geologists Conference. He is also an established media consultant and source for both print and television. Mr. Fryklund serves or has served on several boards and executive committees, including the Association of Petroleum Geologists Advisory Board; the Independent Producers Association of America; the Brazilian Petroleum Institute; the International Energy Agency; the Libya-US Council, a bilateral trade association; and American School of Tripoli. Mr. Fryklund is a member of the Houston Geological Society and the American Association of Petroleum Geologists and has published numerous articles in three languages. Mr. Fryklund holds an AB from Hamilton College, has completed advanced studies at the University of Houston and the University of Tulsa, and holds an advanced certificate in management.